

## Supporting Collaborative Work in Integrated Information Systems Engineering Environments

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### Abstract

The development of complex Information Systems requires many Information Systems engineering tools. These diverse tools need to be integrated in order to be effectively used by multiple developers. In addition, these developers require features that facilitate effective cooperation, such as support for collaboratively planning work, notification of changes to parts of a system under development (but only when necessary or desired), support for keeping aware of other developers' work contexts, and the ability to flexibly engineer or adapt development processes and methods. We describe our approach to adding such collaborative work support to an integrated Information Systems engineering environment.

### 1. Introduction

Development of complex Information Systems requires the use of many Information Systems engineering tools, including CASE tools, databases and programming languages, and documentation and project management tools. Effective use of these tools together requires their integration [3]. The use of integrated tools by multiple developers introduces a further requirement - tool use needs to be coordinated [14]. Developers need to collaborate to plan their work, know what other developers are doing or have done, be informed of changes other developers are making to artefacts they use, and need to collaboratively modify their work processes during development.

We have developed a tool integration mechanism [7, 22, 8] which supports data integration (by integrating repositories or linking them together to keep their data consistent), control integration (by propagating events between tools), and user interface integration (by ensuring a consistent user interface across all tools). We have developed a process integration mechanism [9] which uses an extended visual planning language to specify collaborative work plans and capture modification histories. A tool for constructing these plans is integrated with integrated IS development tools, supporting the capture and presentation of work contexts. These work contexts are presented with work artefact changes to other developers, coordinating tool use.

### 2. Related Research

Integrated environments include PECAN [18] and Dora [17], which utilise a centralised database to store shared information. FIELD [19, 20] utilises selective broadcasting of events between Unix tools to achieve limited integration. CASE tools utilise code generation and reverse engineering but only partially keep design and code consistent [23]. Federated approaches use heterogeneous databases [3], but often lack collaborative work facilities.

Many collaborative environments and CASE tools support low-level editing mechanisms [1], including most Groupware [4], Mjølnir [15] and C-SPE [10], but do not usually facilitate coordination of work. Process-centred software engineering environments (PCSEEs), such as Marvel [2] and ConversationBuilder [13], utilise information about software processes to enforce or guide development. PCSEEs usually provide low-level text-based descriptions of work rationale, and often do not effectively handle restructuring of development processes while in use [21]. Computer-Aided Method Engineering (CAME) tools, such as Decamerone [12], provide support for configuring development processes and tools to particular applications, but do not facilitate work coordination. Workflow-based systems, such as Action Workflow [16], attempt to coordinate work by describing document flow. This has proven to be inadequate for most coordination activities, as exceptions to workflows usually outnumber useful cases, and workflows often can't be modified while in use [21]. Most PCSEEs and Workflow systems are not well integrated with existing development tools.

### 3. An Integrated ISEE

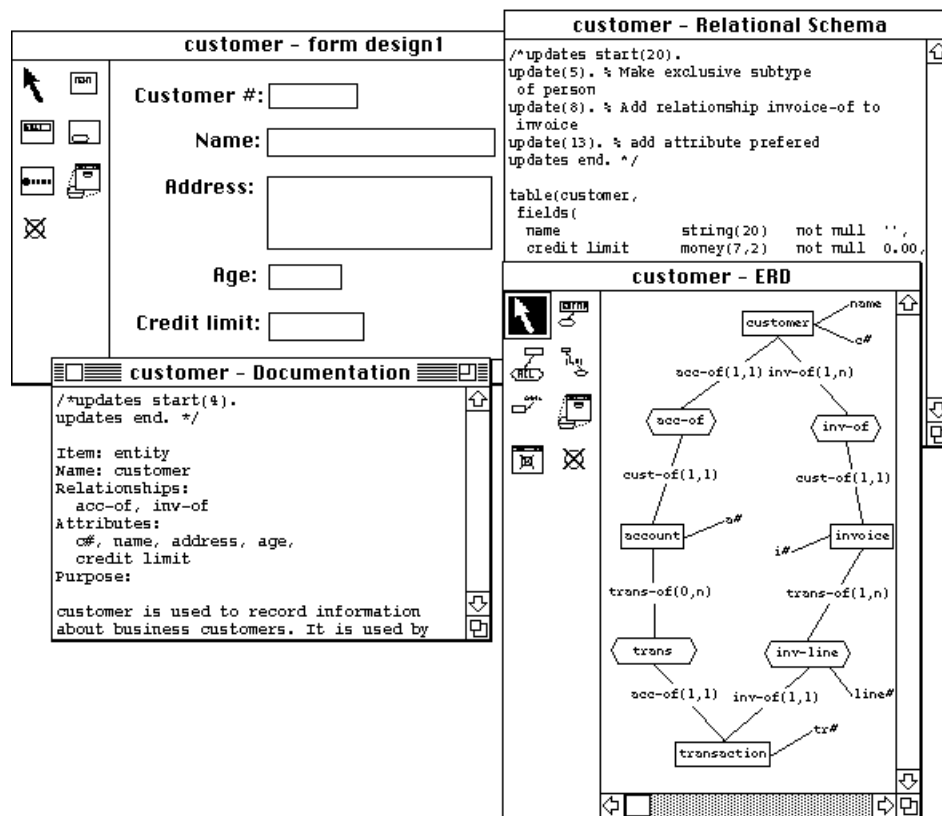


Figure 1. An integrated Information Systems Engineering Environment.

We have developed an ISEE which incorporates entity-relationship and relational schema modelling [7], form and report design [10], NIAM modelling [22], object-oriented analysis, design and implementation [6], and documentation [6, 7]. Figure 1 is a screen dump showing some of the IS development views this environment provides. Windows 'customer - ERD' and 'customer - Relational Schema' are provided by the MViewsER ER/schema modelling tool [7]. Window 'customer - form design1' is provided by the MViewsDP form/report design tool [10]. Window 'customer - Documentation' is a documentation view provided by the SPE tool for object-oriented software development (which also provides

object-oriented analysis, design and implementation views) [6]. Other views supported include NIAM views from MViewsNIAM [22], and debugging views from CernoII [6].

Our integrated tools support integrated repositories, and information in these repositories and the tool views is kept consistent when related information in other views is modified. Figure 2 shows an example of consistency management. Updates made to the ER customer entity are propagated to the schema view, shown as *change descriptions* in this textual view header. These inform a developer of changes made to the customer entity that may require updates to the schema. Some can be automatically made by the environment (for example, adding, renaming or deleting attributes). Others are more difficult to implement, such as adding new relationships or changing relationship arity. The environment leaves these modifications up to the developer. Changes need to be reflected in the form design view, and these are indicated in a dialog. Some can be automatically actioned, as shown by the new attribute ‘preferred’ having an edit box automatically added, but this needs designer intervention to move it to an appropriate position (hence the greyed outline).

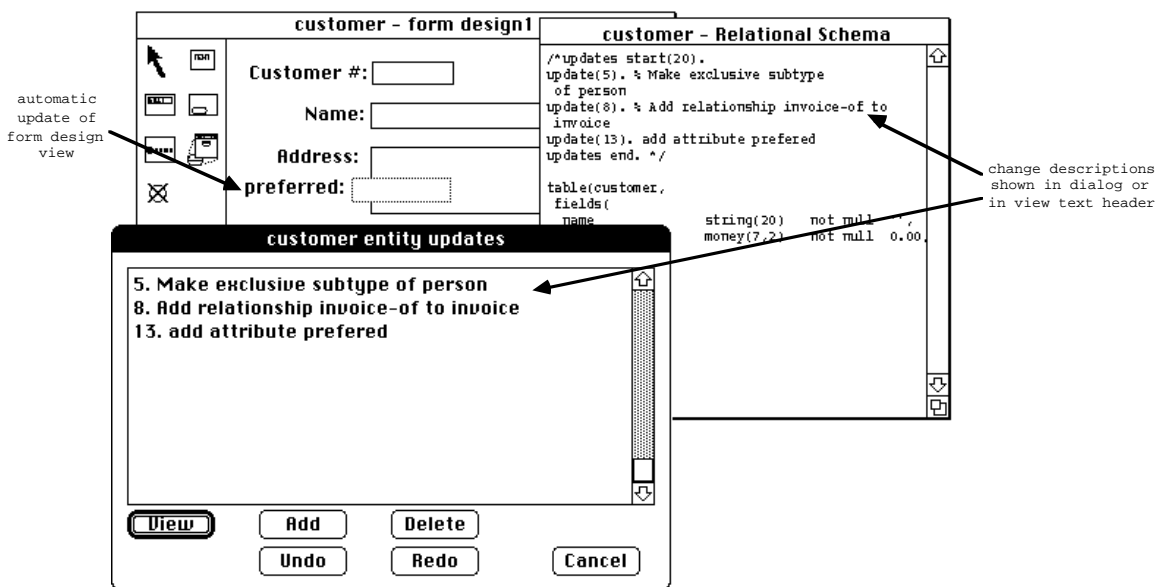


Figure 2. Keeping different views of development consistent.

#### 4. Supporting Process Modelling and Work Coordination

Our environment supports version merging and synchronous and semi-synchronous collaborative editing facilities [11]. These are useful, but are not by themselves sufficient to support large groups of cooperating IS developers. A key problem is lack of information about work processes used and the context in which work artefact changes have been carried out [9]. In large cooperative work systems coordination of work activities is needed [14]. Users must collaborate in the planning of work activities and modelling of ISD processes, and be aware of the contexts in which other users’ work is carried out.

We have adapted the Visual Planning Language (VPL) [21] to define process models, work contexts and work planning activities for our ISEE. VPL defines plans and subplans for work, and can be used to specify meta-plans for planning itself. We have extended VPL to produce VPL+, in which plans include extra information about work artefacts, CASE tools and collaboration mechanisms. Two VPL+ plan diagrams for a software process are shown in figure 3. VPL+ elements include: stages (steps in the process), denoted by ellipses which



## 5. Capturing and Presenting the Context of Work

VPL+ is used to display and manipulate plans in action, with active stages for a plan highlighted. This enacted plan specifies the “current work” context for each member in a collaborating team. Members may have more than one plan view open to see the status of other plans they are interested in. When making work or plan artefact changes, information about the context of this work is captured and presented to interested collaborating users. This information includes who made a change, what was changed, when it was changed, why it was changed and the work or planning context in which the change was made.

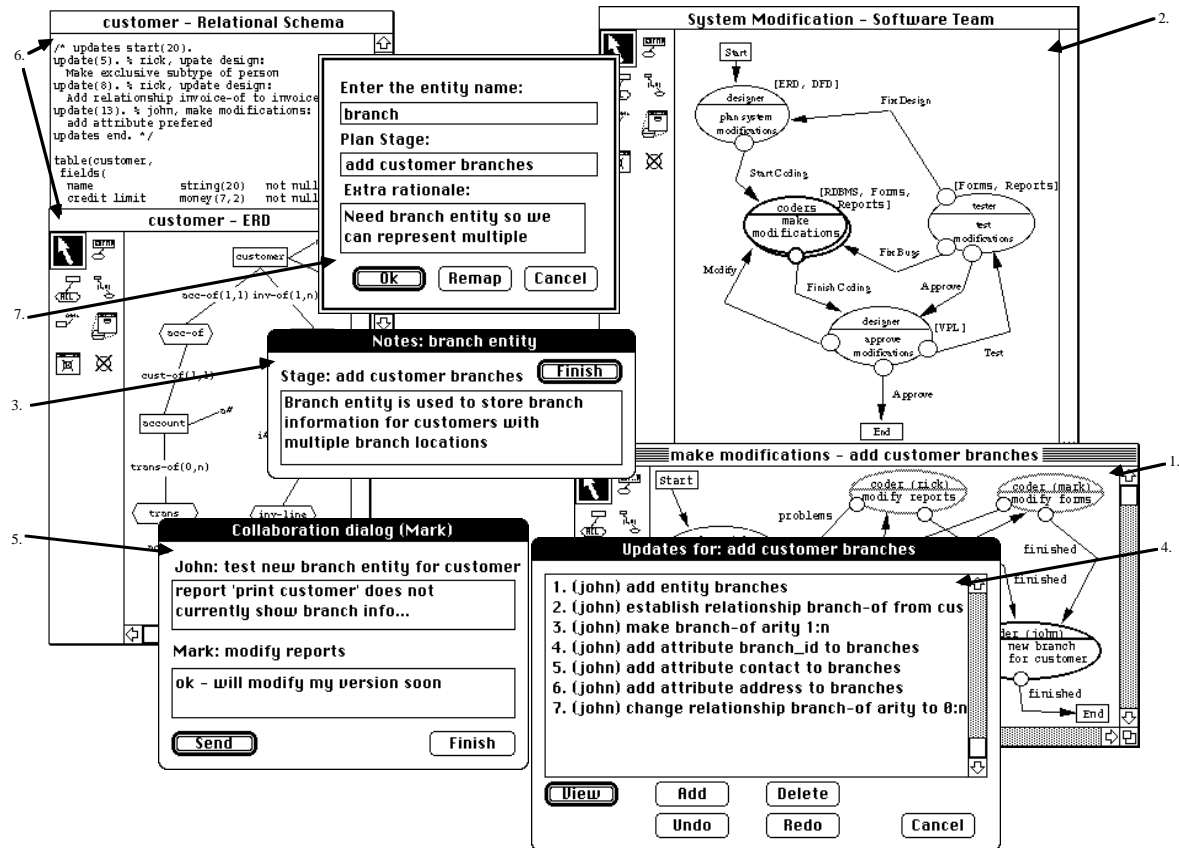


Figure 4. Capturing work context information.

Figure 4 shows how different views can be used to capture work contexts when using ISEE views (a developer would not normally have this many views open at once!). A shared VPL+ view (1) shows information about a developer’s current active stage status (bold border) and indicates current plans of other collaborators (shaded borders). Other VPL+ views (2) show other plans the developer is using. Shared artefact notes (3) specify extra documentation about individual work or plan artefacts. Shared modification histories (4) detail changes that have been made for a stage. As plan or work artefact changes are generated, descriptions of these changes are forwarded to the appropriate current plan stage and stored to document the stage’s work history. A collaboration dialog (5) is used for informal, context-dependent dialogue between developers. Work artefact views (6) are graphical or textual ISEE editors which capture information about changes made to artefacts. Augmented artefact dialogs (7) allow a developer to optionally specify extra rationale for low-level work or plan artefact changes. The current context of work is modified by advancing VPL+ active stages and VPL

views can be extended as users become more familiar with their actual work processes, unlike many existing workflow and process-centred environments.

Collaborating users must be informed of changes to work and plan artefacts they are interested in [9]. In most CSCW environments this amounts to presenting only artefact-level information to collaborators, either directly updating their work artefact views or using version control facilities to indicate changes made by other users. Our approach provides collaborating users with both change descriptions describing actual work or plan artefact changes and extra information about the work context in which the changes were made. Presentation of work context information to collaborators is done in a similar way and using similar views to the capture of work context information shown in Figure 4 [9].

## 6. Method Engineering

Information Systems development methodologies are generally situation-independent. Researchers have found that due to the increasing complexity of Information Systems, methods often need to be tailored for a particular system development project[12]. Our work coordination views assist in Method Engineering by allowing developers to incrementally refine their development methodology and work processes. Our approach has advantages over comparable, textual notations, such as MEL [12], in that its visual nature is more accessible to developers for visualising and modifying plans. It also allows users to modify their processes during or after use, so new, improved policies (i.e. software process models) can be developed.

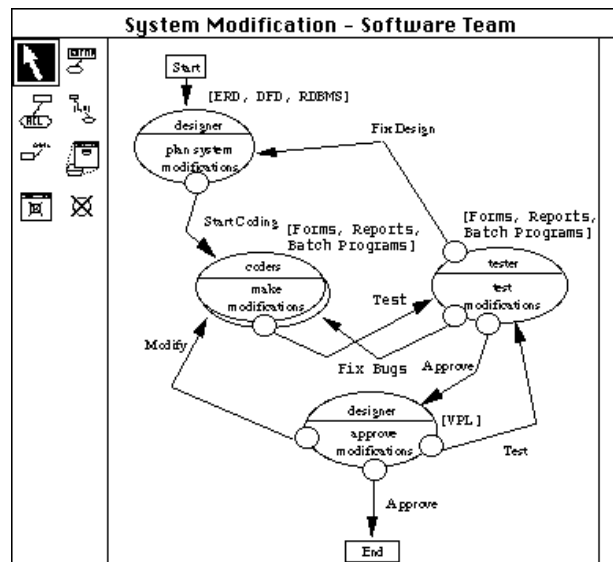


Figure 5. Method engineering techniques.

Figure 5 shows a VPL+ method engineering example. The ‘System Modification’ plan (software process model) has now been collaboratively updated to use slightly different plan stages and tools. Database modifications are now done during the “plan modifications” stage (the “RDBMS” tool is now used in this stage and not during the “make modifications” stage), batch programs are now modified and tested, and the subsequent step to “make modifications” is now “test modifications”, not “approve modifications” as previously.

## 7. Design and Implementation

The individual ISEE tools and our VPL+ tool are implemented as a collection of classes, specialised from the MViews framework [5, 10]. MViews supports the construction of ISEEs by providing a general model for defining software system data structures and tool views, with a flexible mechanism for propagating changes between software components, views and development tools. ISEE data is described as *components* with *attributes*, linked by a variety of *relationships*. Multiple views are supported by representing each view as a graph linked to the base software system graph structure. Each view is rendered and edited in either a graphical or textual form. When a component is updated, a *change description* documenting the change is generated. Change descriptions are propagated to all components dependent upon the updated component's state. Dependent components interpret change descriptions and possibly modify their own state, producing further change descriptions. This mechanism supports a diverse range of environment facilities, including attribute recalculation, multiple views, flexible, bi-directional textual and graphical view consistency, component "modification histories" and versioning, and collaborative editing support [11]. New components and editing tools are constructed by reusing abstractions provided by the object-oriented MViews framework. A persistent object store is used to store component and view data.

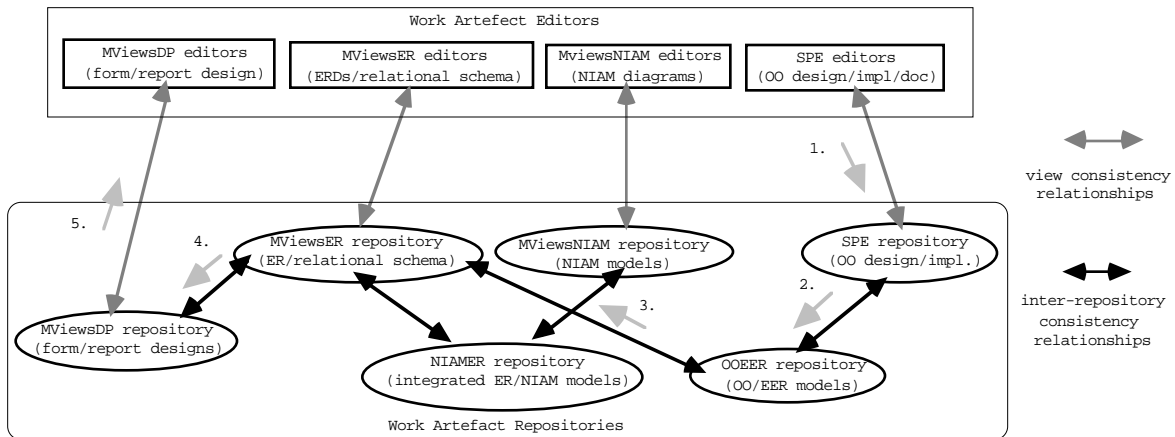


Figure 6. The architecture of the integrated tools.

We have developed a technique of integrating tools for multiple design notations using hierarchical, integrated MViews repositories [7]. We have extended this approach so that information in one tool repository (such as relational schema items) can be linked to similar items in another tool's repository (such as form components). We have integrated the SPE OOA/D/P, MViewsER, MViewsNIAM, and MViewsDP tools to produce our integrated ISEE, as shown in Figure 6. We are currently implementing a DFD modelling tool and extending SPE to support functional and dynamic models. These behavioural modelling notations will then be integrated and kept consistent using an integrated repository.

The approach we have taken to integrating our VPL+ tool and ISEE is to have coordination (VPL+) artefacts receive change descriptions from updated work artefacts. Work context information is associated with these change descriptions, then they are propagated to interested collaborators' views for presentation [9]. Figure 7 shows how ISEE and VPL+ artefacts will interrelate: 1) if a developer modifies a work artefact, change descriptions are sent to the current VPL+ plan stage (developer's work context) . 2) The plan stage augments the change descriptions with work context information, and forwards them to the work context of collaborators interested in the change. 3) Change descriptions are presented to

collaborators in an appropriate manner to inform them of both work artefacts changes and collaborating users' work context, facilitating work coordination.

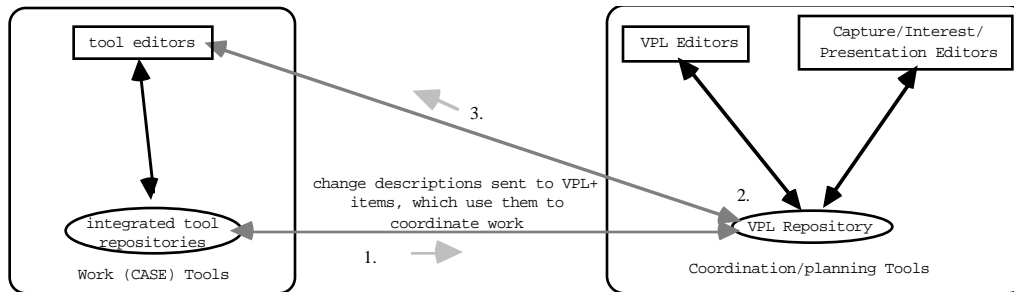


Figure 7. Integrating VPL+ views with integrated tool views.

## 8. Summary

We have described an integrated ISEE which includes work coordination facilities to help manage large systems development. Integrated development tools allow developers to design and build complex Information Systems using a variety of integrated tools, with full data, control and presentation integration between the tools. A coordination layer using an extended Visual Planning Language (VPL+) is used to achieve process integration between tools. This includes the ability to collaboratively develop, refine and reuse complex work plans (i.e. software process specifications), coordinate work via work context capture and presentation, and use plans to document development via plan histories. VPL+ views provide a work coordination layer and facilitate collaborative planning and method engineering.

We are continuing to extend VPL+ to make it easier for collaborators to specify interest in changes, presentation mechanisms, and to visualise inter-plan stage communication mechanisms, artefact and tool usage, and developer roles. We are also developing a true MetaCASE environment which uses meta-models of notations as CASE tool repository specifications, and allows MViews environments to be declaratively specified and generated.

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